



QUEENSLAND  
FUTURES  
INSTITUTE

A BETTER QUEENSLAND

2019

ANNUAL  
REVIEW

# FORWARD

2019 saw the Queensland Futures Institute (QFI) redefine its policy approach to **A BETTER QUEENSLAND**.

Providing a unique and valuable conduit to facilitate business, social and economic growth, innovation and opportunity, QFI and its contributing member organisations remain committed to building a better State.

Encouraging connection, debate, consensus and future vision across a select and diverse group of multisector and industry leaders, QFI remains focused on enhancing the existing and future quality of life for all Queenslanders. As an independent organisation, we are uniquely placed to work alongside both private enterprise and government, conducting and introducing evidence based research projects, supporting and influencing policy review and reform, and co-ordinating expert opinion and leadership forums across both industry specific and multisector focuses.

Our membership continues to grow, with key organisations invested in driving positive accelerated and sustainable growth within Queensland, committing to further enhance our collective voice. Ensuring a balanced, BETTER QUEENSLAND; our member organisations remain increasingly diverse, with representations from industry, business, education, research and the community sectors.

A popular, boutique gathering of Queensland business, industry, research, education and government leaders, demand for our QLD Policy Leaders Series Breakfasts has amplified, driving an increase from four to eight annual events.

An exciting new policy development for QFI saw the inaugural meeting of the Better Cities Initiative on 6 December. A new collaboration of Queensland's City Leaders, Builders and Service Providers,

the Better Cities Initiative is designed to assist Queensland's largest urban centres meet challenges from the wave of macro event and mega-trend changes expected over the next decade. Formation of the Council is planned to take place in the first quarter of 2020.

QFI has recently commissioned a new report, investigating 'What Makes Business Start, Stay and Grow in Queensland'. The research identifies key factors involved in driving and influencing business investment within the State. The findings and report will be launched in early 2020.

The Queensland Economics and Finance Council focused on: Climate Adaptation and Transition - from the perspective of Government; Insurance and Banking; Education, Research and Asset Management; Education - the Future of Universities and TAFE; and Tourism - value and future opportunities.

The Queensland Corporate Affairs Council examined the challenges surrounding economic growth and development, including measures required to increase community support.

Our relationship with both the Queensland Government and the Opposition remains open, supportive and constructive. We continue to work collaboratively within the relevant political and government processes, together with our members and industry experts, to ensure our independent focus produces current and future economic, business and social growth opportunities, investment and policy reform.

Thank you to all our members for your support over 2019 and we look forward to continuing to work together in the year ahead for A BETTER QUEENSLAND.



**Steve Greenwood**  
Managing Director



**Julieanne Alroe**  
President

# Queensland Futures Council



**Ms Julieanne Alroe**  
Chair  
Infrastructure  
Australia (**President**)



**Mr Kevin Gill**  
Chairman  
Townsville Enterprise Limited



**Dr Catherine Ball**  
Founder  
World of Drones Education



**Mr John Glanville**  
Chairman  
Greater Whitsunday Alliance  
(GW3)



**Mr Shane Charles**  
Chairman  
Toowoomba and Surat  
Basin Enterprise



**Mr Neil Glentworth**  
Chairman  
GWI



**Ms Elsa D'Alessio**  
Regional Manager  
QLD and NT  
Qantas Airways



**Mr Gert-Jan de Graaff**  
Chief Executive Officer  
Brisbane Airport Corporation



**Mr Brett Fraser**  
Chief Executive Officer  
Brisbane Marketing



**Mr John Greig**  
Managing Partner  
Queensland  
Deloitte



**Mr Damien Frawley**  
Chief Executive Officer  
Queensland Investment  
Corporation



**Professor Sandra Harding AO**  
Vice-Chancellor and President  
James Cook University



**Professor Ian Frazer AC**  
Ambassador and Chair  
Translational Research  
Institute Foundation



**Mr Mark Henley**  
Chief Executive Officer  
Queensland Council  
of Social Service



**Mr George Frazis**  
Managing Director and  
Chief Executive Officer  
Bank of Queensland



**Professor Greg Hill**  
Vice-Chancellor and President  
University Of The Sunshine Coast



**Mr Michael Hiller**  
Queensland State Chair  
KPMG



**Professor Geraldine Mackenzie**  
Vice-Chancellor  
University of Southern  
Queensland



**Mr Lance Hockridge**  
Independent Director  
Huawei Australia



**Ms Kerrie Mahon**  
Chief Executive Officer  
Montrose



**Mr Geoff Hogg**  
Managing Director  
Queensland  
The Star Entertainment Group



**Mr Kevin Mercer**  
Chief Executive Officer  
St Vincent de Paul  
Society Queensland



**Professor Peter Høj AC**  
Vice-Chancellor and President  
The University of Queensland



**Mr Ray Merlano**  
General Manager  
Queensland  
Data#3



**Dr Andrew Johnson**  
Chief Executive Officer and  
Director of Meteorology  
Bureau of Meteorology



**Professor Carolyn Mountford**  
Chief Executive Officer and  
Director of Research  
Translational Research Institute



**Mr Steve Johnston**  
Chief Executive Officer  
Suncorp Group



**Mr Philip Noble**  
Chief Executive  
Queensland Treasury Corporation



**Ms Gail Ker OAM**  
Chief Executive Officer  
Access Community Services



**Mr Dominic Nolan**  
Head of Corporate Affairs, Coal  
BHP



**Mr Warwick King**  
Chief Executive Officer  
Australia Pacific LNG



**Mr Garry Page**  
Queensland Director  
Australian Red Cross



**Mr Russell Luhrs**  
Chief Operating Officer  
Springfield City Group



**Mr Mick Power AM**  
Group Board Chairman  
and Managing Director  
BMD

# Queensland Economics and Finance Council



**PRESIDENT**  
**Dr Matthew Peter**  
Chief Economist  
QIC



**Mr Craig Jones**  
Director Debt Advisory Services  
KPMG



**VICE PRESIDENT**  
**Ms Erin Strang**  
CFO, Banking and Wealth  
Suncorp Group



**Mr David Malek**  
Chief Financial Officer  
Brisbane Airport Corporation



**VICE PRESIDENT**  
**Dr Pradeep Phillip**  
Partner  
Deloitte Access Economics



**Mr Craig Mortensen**  
Group Executive Director and  
Chief Financial Officer  
BMD



**Mr Grant Bush**  
Deputy Chief Executive Officer  
and Managing Director,  
Funding and Markets  
Queensland Treasury Corporation



**Mr Greg Pringle**  
Chief Operating Officer  
The University of Queensland



**Professor John Cole OAM**  
Pro Vice - Chancellor  
(Engagement)  
University of Southern  
Queensland



**Mr Chris Sandy**  
Commercial Manger  
Telstra Enterprise Qld



**Mr Scott Couper**  
Partner  
Gadens



**Mr Mark Watt**  
QLD Territory Manager  
Partner Digital Solutions  
Business Aspect - Data#3



**Ms Alicia Cutler**  
Chief Financial Officer  
Rockhampton Regional Council



**Associate Professor  
Riccardo Welters**  
College of Business Law  
and Governance  
James Cook University



**Dr Richard Eden**  
Executive General Manager  
Springfield City Group



**Mr Owen Rayment**  
State General Manager QLD  
Telstra Enterprise



**Councillor Margaret Strelow**  
Mayor  
Rockhampton Regional Council



**Mr Tony Schiffmann**  
Brisbane Office Managing Partner  
BDO



**Ms Hollie Tattersall**  
Founder  
Women in Digital  
and Digital Talent Co



**Mr Jason Scott**  
Managing Director Qld and  
News Regional Media  
News Corp



**Mr Trent Twomey**  
Chair  
Advance Cairns



**Professor Margaret Sheil AO**  
Vice-Chancellor and President  
Queensland University  
of Technology



**Mr Richard Wankmuller**  
Chief Executive Officer  
Inland Rail



**Ms Debbie Smith**  
Managing Partner Brisbane  
PwC



**Dr David Williams**  
Executive Director CSIRO  
Digital National Facilities  
and Collections



**Mr Paul Spiro**  
National and Queensland  
Chairman  
Gadens



**Mr Andrew Young**  
Chief Executive Officer  
Brisbane Markets Limited



**Mr Shane Stephan**  
Chief Executive Officer  
New Hope Group

# Queensland Corporate Affairs Council



**PRESIDENT**

**Ms Rachel Crowley**  
Executive General Manager,  
Communications & Public Affairs  
Brisbane Airport Corporation



**Mr John Cotter**  
Chair, Business Advisory  
Committee  
Translational Research Institute



**VICE PRESIDENT**

**Ms Alison Smith**  
General Manager  
Corporate Affairs  
The Star Entertainment Group



**Mr Daniel Cheverton**  
General Manager Corporate  
Affairs and Office of the CEO  
Queensland Investment  
Corporation



**VICE PRESIDENT**

**Mr Jeremy Mitchell**  
Director of Corporate and Public  
Affairs ANZ and the South Pacific  
Huawei



**Mr Jeremy Crowley**  
Director Corporate Services  
The University of Queensland



**Ms Libby Beath**  
Corporate Affairs Manager  
New Hope Group



**Ms Elsa D'Alessio**  
Regional Manager  
QLD and NT  
Qantas Airways



**Ms Mary-Jane Bellotti**  
Executive General Manager,  
Corporate Affairs  
Suncorp Group



**Mr Tony Cullen**  
General Manager  
Advance Rockhampton



**Mr Mark Girard**  
Managing Director, Client Division  
Queensland Treasury Corporation



**Ms Susan McGrady**  
Manager Government Relations  
BHP



**Ms Maryanne Kirk**  
State Marketing Manager  
Telstra Enterprise QLD



**Mr Greg Meek**  
Director Government Services  
Gadens



**Mr Mike Kissane**  
Partner  
Deloitte Access Economics



**Professor Joanne Scott**  
Pro Vice-Chancellor  
(Engagement)  
University of the Sunshine Coast



**Ms Tanny Mangos**  
General Manager  
Corporate Public Affairs and  
Customer Advocacy  
Bank of Queensland



**Ms Nicole Scurrah**  
Consultant, Strategic Advisory  
PwC

## Directors



**Professor Andrew Griffiths**  
Executive Dean  
Faculty of Business,  
Economics and Law  
The University of  
Queensland



**Ms Karina Collins**  
Partner  
KPMG



**Ms Sarah Toohey**  
Partner  
Gadens





# QLD Policy Leaders Series Breakfasts

**THURSDAY 21 FEBRUARY**  
**Queensland State of Play 2019**

**MODERATOR: Professor Nicole Gillespie**  
 KPMG Chair in Organizational Trust;  
 Professor of Management  
 UQ Business School

**Mr Andrew Barger,**  
 Policy Director, Economics and Infrastructure  
 Queensland Resources Council

**Mr Daniel Gschwind**  
 Chief Executive Officer  
 Queensland Tourism Industry Council

**Mr Chris Mountford**  
 Queensland Executive Director  
 Property Council of Australia

**Mr Shane Rodgers**  
 Head - Queensland  
 Australian Industry Group

**Mr Travis Tobin**  
 Chief Executive Officer  
 Queensland Farmers' Federation

**Ms Kate Whittle**  
 General Manager - Advocacy  
 Chamber of Commerce and Industry Queensland



QFI thanks its Breakfast Sponsor



THURSDAY 14 MARCH

## The Importance of Regional Queensland

**MODERATOR: Associate Professor Lisa Ruhanen**  
Director of Education  
UQ Business School

**Councillor Margaret Strelow**  
Mayor  
Rockhampton Regional Council

**Mr Shane Charles**  
Chairman  
Toowoomba and Surat Basin Enterprise

**Mr John Glanville**  
Chairman  
Greater Whitsunday Alliance (GW3)

**Mr Trent Twomey**  
Chair  
Advance Cairns

**Ms Bridget Woods**  
Director - Tourism and Events  
Townsville Enterprise



QFI thanks its Breakfast Sponsor



WEDNESDAY 22 MAY 2019

## Enhancing Queensland's Links with Asia

**MODERATOR: Mr Gary Koh**  
Partner  
Gadens

**Ms Penny Burt**  
Group CEO  
Asialink

**Ms Maggie Chen**  
Head of Chinese Tourism  
The Star Entertainment Group

**Mr Lance Hockridge**  
Independent Director  
Huawei Australia

**Mr Paul Martyn**  
Chief Executive Officer  
Trade & Investment Queensland



QFI thanks its Breakfast Sponsor



THURSDAY 27 JUNE

## The Honourable Kate Jones MP

**SPEAKER: The Honourable Kate Jones MP**  
Minister for Innovation and Tourism  
Industry Development and Minister  
for the Commonwealth Games

**MODERATOR: Ms Jessica van Vonderen**  
TV Presenter/Journalist  
ABC News Queensland



QFI thanks its Breakfast Sponsor



THURSDAY 8 AUGUST

## The Future of Education and Training in Queensland

**MODERATOR: Professor Ian Frazer AC**  
Ambassador and Chair,  
Translational Research Institute Foundation

**Professor Aidan Byrne**  
Provost and Senior Vice-President  
The University of Queensland

**Ms Mary Campbell**  
Chief Executive Officer  
TAFE Queensland

**Ms Myra Geddes**  
General Manager - Social Impact  
Goodstart Early Learning

**Professor Geraldine Mackenzie**  
Vice-Chancellor  
University of Southern Queensland

**Professor Tim Wess**  
Deputy Vice-Chancellor, Academic  
University of the Sunshine Coast

**Professor Ross Young**  
Executive Dean, Faculty of Health  
Queensland University of Technology



QFI thanks its Breakfast Sponsor



WEDNESDAY 4 SEPTEMBER

## The Future of Health in Queensland

**MODERATOR: Professor Andrew Burton-Jones**  
Professor of Business Information Systems  
UQ Business School

**Mr Cameron Ballantine**  
Chief Information Officer  
Metro South Health

**Ms Veronica Casey AM**  
Executive Director Nursing Services  
Princess Alexandra Hospital

**Mr Chris Crooks**  
Strategic Solutions Executive  
Telstra Health

**Dr Rae Donovan**  
Consultant Emergency Doctor and Medical  
Director (Digital Hospital Services)  
Princess Alexandra Hospital

**Professor Steven McPhail**  
A/Academic Director,  
Australian Centre for Health Services Innovation

**Dr Christine Slade**  
Senior Lecturer, Institute for Teaching  
and Learning Innovation  
The University of Queensland



QFI thanks its Breakfast Sponsor



THURSDAY 10 OCTOBER

## Economic Outlook for Queensland

**MODERATOR: Dr Doug McTaggart**  
Non-Executive Director

**Mr Michael Anthonisz**  
Chief Economist  
Queensland Treasury Corporation

**Mr Simon Lewis**  
Treasurer Banking & Wealth  
Suncorp Group

**Ms Beverley Morris**  
Director, Rates & Inflation  
Queensland Investment Corporation

**Mr Peter Munckton**  
Chief Economist  
Bank of Queensland



QFI thanks its Breakfast Sponsor



THURSDAY 14 NOVEMBER

## The Business of Community Services

**MODERATOR: Dr Nicole Hartley**

MBA Director  
UQ Business School

**Mr Adrian Carson**

Chief Executive Officer  
Institute for Urban Indigenous Health

**Ms Karen Dare**

Chief Executive Officer  
Community

**Mr Mark Henley**

Chief Executive Officer  
Queensland Council of Social Service

**Ms Joanne Jessop**

Chair of Queensland Division  
National Disability Services

**Mr Garry Page**

Queensland Director  
Australian Red Cross



QFI thanks its Breakfast Sponsor



# Sandwich Workshops

## WEDNESDAY 27 MARCH

### Jobs and Employment Growth in Queensland

**MODERATOR: Mr Jonathon Hadley**  
Partner, Corporate Advisory  
Gadens

**Ms Jane Dionysius**  
Head of Human Resources (Acting)  
Brisbane Airport Corporation

**Mr Rohan Dyster**  
General Manager, Organisation  
Development & Learning  
The Star Entertainment Group

**Mr Russell Luhrs**  
Chief Operating Officer  
Springfield City Group

**Mr Colin Mitchell**  
National General Manager - Strategy  
BMD



QFI thanks its Sponsor



## THURSDAY 30 MAY

### The Future of Digital Technology

**MODERATOR: Rachel Sciascia**  
Partner, Corporate Advisory  
Gadens

**Ms Alexandra Bratanova**  
Research Scientist, Data61 Insight Team  
CSIRO

**Ms Janet Brimson**  
Partner, Information and Analytics  
Business Aspect

**Mr Tony Brown**  
Head of Corporate Media & Communications  
Huawei Technologies Australia

**Mr Luke Marchant**  
Head of Govt Growth, Industry  
& Government Strategic Growth  
Telstra Customer Management & Sales



QFI thanks its Sponsor



## THURSDAY 22 AUGUST

### The Future of Energy in Queensland

**MODERATOR: Ms Heidi Cooper**  
Adjunct Professor  
UQ Energy Initiative

**Mr Andrew Barger**  
Policy Director, Economics and Infrastructure  
Queensland Resources Council

**Mr Andrew Bills**  
Chief Executive Officer  
CS Energy

**Mr Warwick King**  
Chief Executive Officer  
Australia Pacific LNG



QFI thanks its Sponsor



# Queensland Media Club Luncheons

QFI IS A SPONSOR OF THE QUEENSLAND MEDIA CLUB.



## The speakers for 2019:

**TUESDAY 19 FEBRUARY**

**The Hon. Anastacia Palaszczuk MP**  
Premier and Minister for Trade

**THURSDAY 6 JUNE**

**The Hon. Jackie Trad MP**  
Deputy Premier Treasurer and Minister for Aboriginal and Torres Strait Islander Partnerships

**WEDNESDAY, 26 JUNE**

**Councillor, Adrian Schinner**  
Lord Mayor  
Brisbane City Council

**FRIDAY 5 JULY**

**Councillor Mark Jamieson**  
Mayor  
Sunshine Coast Council and President of the Local Government Association of Queensland

**TUESDAY 13 AUGUST**

**The Hon. Dr Anthony Lynham MP**  
Minister for Natural Resources Mines and Energy

**TUESDAY 10 SEPTEMBER**

**What's the true value of arts and culture?**

**Mr Li Cunxin AO**  
Artistic Director  
Queensland Ballet

**Ms Amanda Jolly**  
Executive Director  
Queensland Theatre

**Mr John Kotzas**  
Chief Executive  
Queensland Performing Arts Centre

**Mr Patrick Nolan**  
Artistic Director and CEO  
Opera Queensland

**Mr Chris Saines**  
Director  
Queensland Art Gallery | Gallery of Modern Art

**Mr Craig Whitehead**  
Chief Executive  
Queensland Symphony Orchestra

**TUESDAY 15 OCTOBER**

**Gas Industry Showcase from birth to boom, where to next and how?**

**Mr David Banks**  
Executive Vice President Onshore  
Oil and Gas  
Santos

**Mr Ian Davies**  
Managing Director and Chief Executive Officer  
Senex

**Ms Cecile Wake**  
Vice President Commercial and NBD  
Shell Australia

**Mr Andrew McConville**  
Chief Executive Officer  
Australian Petroleum Production & Exploration Association

**WEDNESDAY 20 NOVEMBER**

**The Hon. Kate Jones MP**  
Minister for Innovation and Tourism Industry Development and Minister for Cross River Rail

## Other Events

**WEDNESDAY 20 MARCH**

### Vinnies and QFI Breakfast Workshop – Social Change for Youth Unemployment

Vinnies Queensland together with QFI President, Ms Julieanne Alroe and QFI members met to canvass issues and concerns of youth unemployment for the State. QFI like Vinnies recognises that change can only come when people collaborate to care.



QFI thanks its Sponsor  
**gadens**

**FRIDAY 24 MAY**

### Mr Geoff Hogg, Managing Director, Queensland The Star Entertainment Group

A QFI luncheon with guest speaker, **Mr Geoff Hogg**, Managing Director, Queensland, The Star Entertainment Group was held on 24 May. QFI's Opportunities for Growth Report identified emerging economies are becoming an increasing source of competition in the tourism industry and are predicted to overtake advanced economies in terms of global

international tourist arrivals by 2030. Geoff highlighted trends we are seeing globally, and how this will impact Queensland across a range of sectors.



QFI thanks its Sponsor



THURSDAY 20 JUNE

## Special Economics Briefing for QFI Council Members

Special Economics Briefing is a six-monthly address by leading economics experts to provide an insight to members on the economic forecast for Queensland.

The panel comprised

**Mr Michael Anthonisz**  
Chief Economist  
Queensland Treasury Corporation

**Dr Stefan Hajkowitz**  
Director, Data61 Insight Team  
CSIRO

**Dr Matthew Peter**  
Chief Economist  
Queensland Investment Corporation

**Ms Erin Strang**  
CFO, Banking and Wealth  
Suncorp Group



QFI thanks its Sponsor **gadens**

# Better Cities Initiative 6 December

## A New Collaboration of Queensland's City Leaders, Builders and Service Providers - the QFI's Better Cities Initiative

The Better Cities Initiative is to assist Queensland's largest urban centres meet the challenges from the wave of macro-event and mega-trend changes expected over the next decade. The first meeting was held on Friday 6 December 2019. Starting in 2020, partnering with Queensland Treasury Corporation, and supported by PwC and Gadens, the QFI's Better Cities Initiative will commence a pilot program to inform city strategy in order to build successful places across Queensland's largest cities.

The Council will examine opportunities to build city growth, resilience and experience and the findings of this analysis will see better identification and prioritisation of needs common across our cities. This will enable better sequencing and scheduling of key city initiatives, with the aim of ensuring more efficient financing opportunities and maximising economic and community benefits. Expressions of interest have been called from participants at the meeting and QFI members to nominate leaders to join the Better Cities Initiative - representatives of city leaders, city builders and city service providers are being sought.



# Members

**BETTER CITIES INITIATIVE**  
Friday 6 December | 9:30am—11:30am | PwC, Level 23, 480 Queen St

STEVE GREENWOOD  
QTC

STEPHEN HALMARICK  
COMMONWEALTH BANK OF AUSTRALIA

JULIANNE ALRO  
INFRASTRUCTURE AUSTRALIA

PAUL SPIRO  
GADENS

NICOLE SCURRAH  
PwC

PHILIP NOBLE  
QTC

FRANKIE CARROLL  
QUEENSLAND TREASURY

EMMA THOMAS  
PwC

SUPPORTED BY





QUEENSLAND  
FUTURES  
INSTITUTE

A BETTER QUEENSLAND

## For further information

Steve Greenwood | Managing Director  
[steve.greenwood@qldfutures.com.au](mailto:steve.greenwood@qldfutures.com.au)

---

[www.qldfutures.com.au](http://www.qldfutures.com.au)

Level 11, 111 Eagle Street Brisbane Q 4000